EXHIBIT A

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EXHIBITS

<u>Exhibit</u>	Description	
A	State Court Summons and Complaint	Pages 6 to 36

08-29-11,03 GSPM. GLASS ACTION

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FAX No.

P. 006

SUM-100

SUMMONS (GITACION JUDICIAL)

NOTICE TO DEFENDANT: (AVISO AL DEMANDADO):

John R. Hart, Ronald Langley, Robert G. Denster, Richard D. Rupper LERK-SUPERIOR COURT (see attachment page for additional defendants)

SAN DIEGO COUNTY. CA

YOU ARE BEING SUED BY PLAINTIFF: (LO ESTÁ DEMANDANDO EL DEMANDANTE):

George Assad, Derivatively on Behalf of PICO HOLDINGS -INC --

NOTICE) You have been sued. The court may decide against you will rout being heard unless you respond within 50 days. Road the information

below.
You have 30 CALENDAR DAYS after this surrooms and legal papers are served on you to tild a written response at this court and have a copy served on the pleintiff. A letter or phone call will not protect you. You written response must be in proper legal from it you want the court to hear your case. There may be a court form that you can use for your response. You can sind these court forms and more information at the California Courts Ordine Self-Holp Contex (www.courteso.ca.goutsetfinely), your county law fibrary, or the court beats for a few white form, if you do not its your response on dire, you may lose the case by default, and your wages, money, and property may be laken without further warning tom the court.

may be taken without further warning from the sourt.

There are other legal replicaments. You may want to call an attempt right away, if you do not know an atterney, you may want to call an attempt referred service. If you cannot affect an etterney, you may be eligible for fires legal services from a nonprofit legal services program. You can locate these nonprofit groups at the California Legal Services Web sits (www.lewtespoolsfornis.org), the California Courte Courte prints Services Services (www.courtivite.ce.gov/resitte(p), or by contacting your local court or county but association. NOTE: The court has a statutory land for waived less and coats on any settlement or arbitration award of \$10,000 or more in a civil case. The courts from must be paid before the court will damies the case.

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biblidade de las conducto o en la corte que la quede enta carca, Si no puede pagar la cuato de la presentación, plas el acertación de las cortes
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podrá quitar su sueldo, elharo y blanes sin inte advariando.

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CASE HAMER 37-2011-00096962-CU-BT-CTI

San Diego, CA 92101

The name, accress, and telephone number of picintiffs attorney, or plantiff without an attorney, is:
(El nombre, le dirección y el número de leléfono del abogado del demandante, o del demandante que no sene abogado, es):
Kathleen A. Herkenhoff, 12707 High Bluff Drive, # 200, San Diego, CA 92130 Phone: 858-794-1441

DATE: (Fecha)	8/26/	11	Clerk, by (Secretario)	M. Juseila	, Deputy (Adjunto)
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(BEAL)		NOTICE TO THE PERSON SI 1. See an individual defer 2. see the person sued up	riani. Hier the fictilious name	of (enection:	
		3. an behalf of (specify):		TULIE H.	SULLIVAN
		under: CCP 418.18 (CCP 418.28 (CCP 418.48 (CCP 416.48 (corporation) defund corporation) association or partneral	CCP 418	.60 (minor) .70 (coraervstee) .90 (authorized person)
		4. by personal delivery of): n (d <i>ate</i>): 08	31	•
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GB-29-11, G3 GEPM, CLASC ACTION

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		Page	2 of 2
Iominal Party			
ICO HOLDINGS, INC.	,		
nd			
Defendants			
ulio H. Sullivan, Kristin	a M. Leslie, Carlos C. Campbell, F	Kenneth J. Slepicka and DOES 1-2	25, inclusive,
Plaintiff V Def	endant Cross-Complainant [Cross-Defendant	
If this ettachment is used, in Attachment form is attached	INSTRUCTIONS For attachment to any summons if space desert the following statement in the plaintiful." Konly one box. Use a separate page for s	pes not permit the listing of all parties on for defendant box on the summons: "Add	the summons. Illional Parties
300,00			
HORT TITLE: Jeorge Assad v John R.	Hart et al	CASE NUMBER	

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PAX NO.

P. 007

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	ATTORNEY OR PURTY WITHOUT ATTORNEY Alem Sales A. Kallyloon, A. Herkenholf, Esq. 108562	murber, and widy with	FILE MOR COURT USEDILY	
	THE WEISER LAW FIRM, P.C.	,	FILE US COMPUSEDLY CIVIL BUSINESS OFFICE 9 CIVIL BUSINESS OFFICE 9	
	12707 High Bluff Drive, #280		CENTRAL DIVISION	
	San Diego, CA 92130	050 7D4 1450		
	TREPHONE HO: 858-794-1441 ANTONEY FOR PROMIE Plaintiff, George Ass	РАХНО: 858-794-1450	201 AUG 26 P 3: 03	
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	CASE NAME:	· · · · · · · · · · · · · · · · · · ·		
	George Assad v John R. Hart, of al.	## 49 # 49 # 1 P # #		
	CIVIL CASE COVER SHEET	A	CASE HUMBERY	
	✓ Unlimited Limited	Complex Case Designation	37-2011-00095962-CU-BT-CTL	
	(Amount (Amount	Counter Jointer		
	demanded demanded is	Filed with first eppearance by defer	ndeint Jucide:	
	exceeds \$25,000) \$25,000 or less)	(Cal. Rules of Court, rule 3.402		
	Hems 1-6 bak	w must be completed (see instructions		
	1. Check one box below for the case type that			
	Auto Tort	Contract	Provisionally Complex Civil Litigation	
	Auto (22)	Breach of contract/warranty (06)	(Cal. Rules of Gourt, rules 3.400-3.403)	
	Uninsured motorist (46)	Filip 3,740 collections (09)	Antimus/Trade regulation (03)	
	Other PI/PD/NO (Personal Injury/Property	Other collections (09)	Construction defect (10)	
	Osmaga/Mrosoful Death) Tort	Insurance coverage (18)	Misse Lort (40)	
	Ashertos (04)	Other contract (37)	Securities Aligation (28)	
	Product Rability (24)	Real Property		
- ·	Modical malpractice (45)	Eminent domain/inverse		
i	Cither PVPD(WD (23)	condemnation (14)	insurance coverage claims arising from the above listed provisionally complex case	
1	Non-FVPD/WD (Other) Tors	Wrongful eviction (33)	types (41)	
- 1	Husinees tort/unfair business practics (07)	Offier real property (26)	Entercament of Judgment	
Ì	Civil rights (08)	Unbrwitel Datainer	Enforcement of judgment (20)	
	Designation (13)	Commercial (31)	Miscollançous Civil Complaint	
1	Fraud (16)	Fieskienitei (312)	RICO (27)	
ſ		Drugs (38)	<u> </u>	
Į.	Intellectual property (19)	Judicial Raview	Other completes (not specified above) (42)	
ſ	Professional negligence (25)	Asset forfature (05)	Microfinazous Chil Petition	
1	Other non-PIPDAVID (ort (36)	Patition re: arbitration reversi (11)	Pertretaling and corporate governance (21)	
	Employment	7	Other petition (ric/ apacitied above) (43)	
- 1	Winongful termination (36)	Writ of mendate (02)		
Ļ	Other expoloryment (15)	Other judiciel review (38)		
2	?, This case is is la not compl	ex under rule 3,400 of the California Ru	iles of Court. If the case is complex, mark the	•
	factors requiring exceptional judicial manage			
	a. Large number of separately represe	Part		
	b. Extensive motion practice raising di		with related ections pending in one or more courts	
	issues that will be time-consuming t	in other count	les, states, or countries, or in a federal count	
	o. 📝 Substantial amount of documentary	evidence (\substantial po	ostjudgment judicial supervision	
	. Remedies sought (check all that apply): a.	7)	lectaretory or injunctive relief . C punitive	•
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4	Number of causes of action (specify): 4			
5	. This case is LY_is not a class		_	
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	(TYPE OR PRINT NAME)	. / (8	SOUTHER PARTY OF A PERSON OF THE PARTY.	
1		NOTICE		
ì	 Plaintiff must file this cover sheet with the fire 	t paper filed in the eotion or proceeding	(except final claims deses or cases illed	
		wana sun wallingows Code)' (cer Kins	s of Court, rule 3.220.) Fallure to file may result	
! ,	in sanctions. • File this cover sheet in addition to any cover i	sheet rectified by local court rule.		
	If this case is complex under rule \$,400 at se	, of the California Rules of Court. you	must serve a copy of this cover sheet on all	
	مرائب موسود مرائب مالات المرائب	• • • • • • • • • • • • • • • • • • • •	· · · · · · · · · · · · · · · · · · ·	
1.	 Unlass this is a collections case under rule 3. 	740 or a complex case, this cover shed	et will be used for statistical purposes only.	
			Cal Ratio of Court rates 2.35 3 200 3 4744 and 3 4749	
FG.	m) Adopter for Mendatory Lise Pedicial Council of California	Civil case cover sheet	Cal Ruise of Court, ruise 2.32, 2.320, 3.400–3.603, 3.740; Cal, Standards of Judicial Administration, etc. 3.10	

CR-29-11.03 CEPM, CLASS ACTION

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CM-010

INSTRUCTIONS ON HOW TO COMPLETE THE COVER SHEET

To Plaintiffs and Others Filing First Papers. If you are filing a first paper (for example, a complaint) in a civil case, you must complete and file, along with your first paper, the Civil Case Cover Sheet contained on page 1. This information will be used to compile statistics about the types and numbers of cases filed. You must complete items 1 through 6 on the shaet. In item 1, you must check one box for the case type that best describes the case. If the case files both a general and a more specific type of case listed in item 1, check the more specific one. If the case has multiple causes of action, check the box that best indicates the primary cause of action. To assist you in completing the sheet, examples of the cases that belong under each case type in Item 1 are provided below. A cover sheet must be filed only with your initial paper, Felture to file a cover sheet with the first paper filed in a civil case may subject a party, its counsel, or both to sanctions under rules 2.30 and 3.220 of the California Rules of Court.

To Parties in Ruls 3,740 Collections Cases. A "collections case" under rule 3,740 is defined as an action for recovery of money owed in a sum stated to be certain that is not more than \$25,000, exclusive of interest and allomey's fees, arising from a transaction in which property, services, or money was acquired on credit. A collections case does not include an action seeking the following: (1) tort damages, (2) punitive damages, (3) recovery of real property, (4) recovery of personal property, or (6) a prejudgment writ of attachment. The identification of a case as a rule 3,740 collections can this form means that it will be exempt from the general time-for-service requirements and case management rules, unless a defendant files a responsive pleading. A rule 3,740 collections case will be subject to the requirements for service and obtaining a judgment in rule 3,740.

To Parties in Complex Cases. In complex cases only, parties must also use the Civil Case Cover Sheel to designate whether the case is complex. If a plaintiff believes the case is complex under rule 3.400 of the California Rules of Court, this must be indicated by completing the appropriate boxes in items 1 and 2. If a plaintiff designates a case as complex, the cover sheel must be served with the complaint on all parties to the action. A defendant may file and serve no later than the time of its first appearance a joinder in the plaintiffs designation, a counter-designation that the case is not complex, or, if the plaintiff has made no designation, a designation that the case is complex.

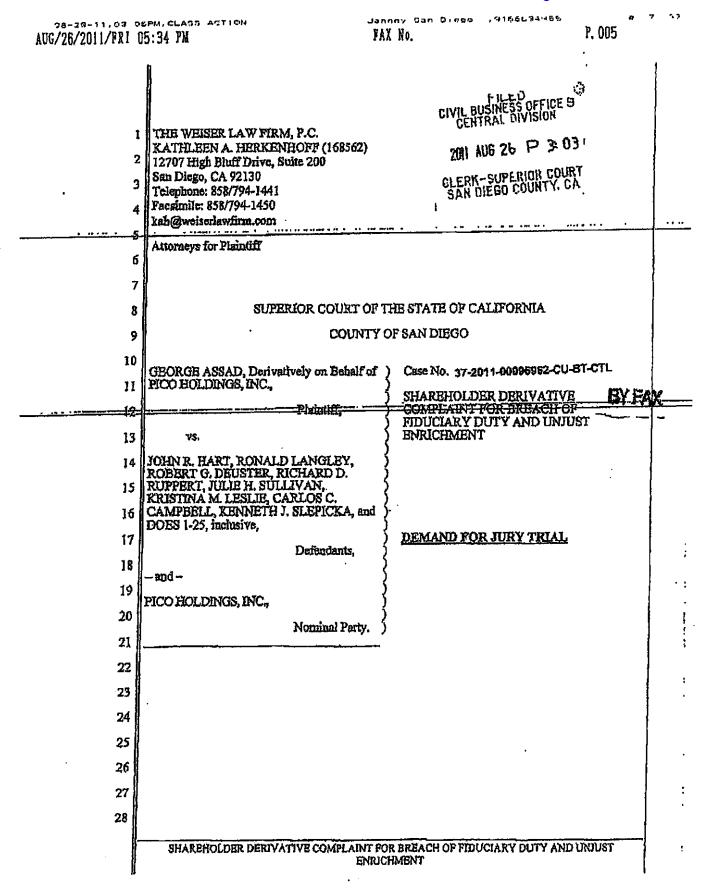
CASE TYPES AND EXAMPLES

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Provisionally Complex Civil Litigation (Cal. Rules of Court Rules 3,400–3,403)
                                                                          Contract
 Auto Tart
                                                                                Breach of Contract/Warranty (06)
       Auto (22)-Personal injury/Property
                                                                                     Breach of Rentel/Lease
                                                                                                                                                            AntitrusVTrade Regulation (03)
             Demoge/Wrongini Doath
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Claims involving Mass Tort (40)
Securities Litigation (28)
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        Uninsured Molorist (46) (# the
                                                                                     or wrongle/ eviction)
Contract/Warranty Breach-Seller
             cose involves en uninsured
motorist claim subject to
orbitration, check this item
                                                                                     Plaintiff (not freud or negligence)
Negligent Breach of Contract/
                                                                                                                                                            Environmental/Toxic Tort (30)
                                                                                                                                                            Insurance Coverage Claims
             instead of Auto)
                                                                                           Warranty
                                                                                                                                                                 (arising from provisionally complex
 Other PI/PD/WD (Personal Injury)
Property Damage/Wrongful Death)
                                                                                     Other Breach of Contract/Warranty
                                                                                                                                                      case type listed above) (41)
Enforcement of Judgment
                                                                               Collections (e.g., money owed, open
book accounts) (09)
Collection Case—Seller Plaintiff
                                                                                                                                                            Enforcement of Judgment (20)
Abstract of Judgment (Out of
County)
       Asbestos (64)
             Asbestos Property Damage
                                                                                     Other Promissory Note/Collections
             Asbestos Personal injury/
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domostic relations)
                                                                              Case
Insurance Coverage (not provisionally
                   Wrongful Death
      Product Liability (not assestos or 
(oxio/anvironmental) (24)
Medical Malpractica (45)
                                                                                                                                                                 Sister State Judgment
                                                                                     complex) (18)
                                                                                     Auto Subrogation
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Petition/Contincation of Entry of
                                                                                     Other Coverage
             Medical Majoractica
                                                                              Other Contract (37)
                   Physicians & Surgeons
                                                                                                                                                                     Judgment on Unpaid Taxes
            Other Professional Health Care
Majoractico
                                                                                     Contractual Fraud
                                                                                                                                                                 Other Enforcement of Judgment
                                                                                     Other Contract Dispute
                                                                        Rual Property
Eminent Domain/Inverse
      Other PVPD/WD (23)
Premises Liability (e.g., slip
                                                                                                                                                      Miscellaneous Civil Complaint
                                                                                                                                                            RICO (27)
           and felt)
Intentional Bodily Injury/PD/WD
(e.g., assault, vandallem)
Intentional Indiction of
                                                                                    Condemnation (14)
                                                                                                                                                            Other Complaint (not specified
                                                                              Wrongful Eviction (33)
                                                                                                                                                                 above) (42)
                                                                              Other Real Property (e.g., quiet title) (26)
Will of Possession of Real Property
                                                                                                                                                                 Declaratory Relief Only
Injunctive Railef Only (non-
                                                                                    Mortgage Foreclosure
                   Emotional Distress
                                                                                                                                                                       harassment)
            Negligent Infliction of
                                                                                    Quiet Title
Other Real Property (not eminent
domain, landlord/tenent, or
                                                                                                                                                                 Mechanics Lien
                  Emotional Distress
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           Other PI/PD/VID
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Diher Civil Complaint
Non-PIPD/WD (Other) Tort
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     Business Torl/Unfair Business
Practice (07)
Civil Rights (e.g., discrimination,
faise artest) (and civil
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                                                                                                                                                                     (non-lart/non-complex)
                                                                              Commercial (31)
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Permership and Corporate
                                                                              Residential (32)
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Other Position (not specified
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                                                                                   drugs, check this item; otherwise, report as Commercial or Residential)
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      Defamation (e.g., stander, libel)
                                                                                                                                                                above) (43)
Civil Harassment
     (13)
Fraud (16)
                                                                        Judicial Review
                                                                             nctal Revew
Asset Forfeiture (05)
Petition Re: Arbitration Award (11)
Writ of Mandate (02)
Wik-Administrative Mandamus
                                                                                                                                                                Workplace Violence
Elder/Dependent Adult
     Fraud (19)
Intellectual Property (19)
Professional Negligence (25)
Legal Malpractice
Other Professional Melpractice
(not medical or logal)
Other Non-PIPD/MD Tort (35)
                                                                                                                                                                      Abuse
                                                                                                                                                                Staction Contest
                                                                                    Wrk-Mandamus on Limited Court
                                                                                                                                                                Petition for Name Change
Petition for Relief From Late
                                                                                        Case Matter
                                                                                   Will-Other Limited Court Case
                                                                                                                                                                      Claim
                                                                             Review
Other Judicial Review (39)
Review of Health Officer Order
                                                                                                                                                                Other Civil Patition
     Wrongful Termination (36)
     Other Employment (15)
                                                                                   Notice of Appeal-Labor
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CM-010 [Rev. July 1, 2007]

Commissioner Appeals
CIVIL CASE COVER SHEET

Page 2 of 2



This is a shareholder derivative action on behalf of nominal defendant PICO Holdings. 1. Inc. ("PICO" or the "Company") against PICO's Board of Directors (the "Board") and certain of PICO's current executive officers. This action seeks to hold defendants liable for breach of their fiduciary duties of candor, good faith and loyalty, unjust enrichment, and aiding and abetting from 2010 to the present (the "Relevant Period") in connection with the award of excessive and unwarranted 2010 executive compensation.

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NATURE OF THE ACTION

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- This is a falled "say on pay" shareholder derivative action, arising from the Board's 2. unwarranted and excessive spending of Company (i.e., stockholders') funds on executive compensation - particularly the Board's recent authorization of a 2010 pay increase for PICO's President and Chief Executive Officer ("CEO"), John R. Hart ("Hart"), despite its stated "pay-for-performance" policy, which is purportedly based upon providing a "superior return" to shareholders and aligning shareholder and executive interests. A majority of the Company's stockholders agree; they rejected the Board's business judgment by voting against the Board's recommended approval of the excessive 2010 executive compensation awards. Nonetheless, the CEO compensation increase was again ratified by the Board after the vote because it took no action to modify or rescind the prior unjust award, to the detriment of the Company and its stockholders.
- During 2010, PICO's stock price decreased from approximately \$33.17 a share to 3. approximately \$31.80 a share, a decline of more than 4%. Notably, this is particularly poor performance when compared to the Dow Jones Industrial Average (the "Dow"), which increased by over 9% during the same time period. Thus, the Company's stock lagged the Dow by almost 14% in 2010. Additionally, defendants reported net income of negative \$11.17 million. Further, the Company's free cash flow per share dropped from negative \$1.36 in 2009 to negative \$2.93 in 2010.
- Given the precipitous drop in the Company's share price in 2010 and the decline in other 4. key performance metrics, there is doubt that the Board's decision to increase 2010 executive compensation was reasonable, loyal, and in good faith. By increasing 2010 executive compensation, the Board also violated its own purported pay-for-performance executive compensation policy, which

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the Board touted in Company proxies. Thus, there is reason to doubt that the Board complied with its fiduciary duties and that its decisions were presumptively protected business judgments.

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- Historically, defendants and, in particular, the Board's Compensation Committee (the 5. "Compensation Committee") have represented publicly that the Board's executive compensation practices are firmly rooted in a "pay-for-performance" policy, and indeed, the Board reaffirmed that covenant for 2010 because it claimed that it was "paying for performance." For instance, in PICO's Proxy Statement filed on April 1, 2011 (the "Proxy"), the Board represented that the intent of its compensation policy was to align shareholder and executive interests. In particular, the Board stated that their policy was to "reward executive[s] for achieving a superior return..." for shareholders.
- Stated another way, the Company's executives should receive superior compensation only if they bring a "superior return" to PICO stockholders and align shareholder and executive interests, and they should receive less compensation when they do not. Despite its public statements. however, the Board did the exact opposite. Here, the Board and the Company's senior officers have lessened stockholder value and other key financial metrics, yet the Board increased 2010 executive compensation for Hart.
- In particular, despite stock performance that lagged the Dow by nearly 14% during 2010 7. and despite the fact that the Board reported negative net income and a decline in free cash flow per share, the Board inexplicably increased executive compensation in 2010 for Hart in direct violation of their publicly stated pay for performance policy. Although Hart delivered poor returns to PICO's shareholders during 2010, the Board nonetheless increased Hart's 2010 compensation to nearly \$14.3 million from \$2.4 million in 2009 -- a 488% increase. This was pay for underperformance, in direct violation of the Board's purported pay for performance policy and its own public statements, and it casts doubt upon the Board's loyalty and business judgment.
- 8. Indeed, in addition to violating its own stated pay for performance policy, the Board's decision to increase 2010 executive compensation also demonstrates that their prior statements that they would only increase compensation if management delivered a "superior return" to shareholders and aligned shareholder and executives interests were false and misleading. Clearly the Board's decision to increase 2010 executive compensation had no relation whatsoever to the defendants' "superior return"

 to stockholders for 2010. Additionally, as alleged herein, PICO shareholders have concluded that 2010 executive pay increases were not in their, or the Company's, best interests.

- 9. Fortunately for the Company's shareholders, for the first time in the Company's history, a "say on pay" vote was conducted via the Proxy, whereby PICO shareholders were afforded the chance to voice their dissatisfaction with the Board's clear disregard for their interests, the Board's own prior statements regarding its pay for performance compensation policy, and the Board's apparent refusal to acknowledge the Company's dreadful performance in determining executive compensation for 2010. In the Proxy, the Board unsurprisingly recommended that shareholders approve the Board's executive compensation program and the material 2010 pay increase for Hart, despite the fact that management (and Hart in particular) did not produce any "superior return" for stockholders and did not align shareholder and executive interests.
- 10. On May 13, 2011, an overwhelming majority (61%) of voting PICO stockholders rejected the Board's 2010 senior officer compensation recommendation. Clearly, PICO's shareholders concluded that 2010 executive pay increases were not in their best interests and that the Board was not paying for performance.
- 11. Unfortunately for PICO stockholders, however, despite the adverse shareholder vote, which occurred over three months ago, the Board has not rescinded the excessive 2010 executive compensation, nor has the Board indicated any intention to do so. In fact, the Board has not even commented on the negative vote.
- 12. The directors on the Board breached their fiduciary duties by materially increasing 2010 executive compensation in the wake of substantial diminution in shareholder value after claiming to adhere to a strict pay-for-performance policy, which hinged upon a "superior return" to stockholders and aligning stockholder and executive interests. The inference that the Board breached its fiduciary duties is supported by the facts that: (a) a majority of the Company's stockholders voted that 2010 executive compensation was not in their best interests; and (b) the Board has yet to respond to the majority will of its stockholders (nor has it indicated it will) in any way even though the negative vote occurred nearly three months ago. By falsely claiming that the Company's executives would receive

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additional compensation only if a "superior return" was delivered to PICO stockholders, the Board also breached its fiduciary duties by issuing a series of materially misleading statements.

- 13. For all of these reasons, the Board cannot now hide behind the so-called "business judgment rule," which is a summary judgment stage or trial stage defense, and which is only available to faithful fiduciaries. Based on the particularized facts alleged herein, plaintiff (and the majority of the Company's stockholders) has cast doubt on the Board's decision-making, and the accuracy and truthfulness of its public statements, and accordingly, this derivative action on behalf of the Company should proceed.
- 14. By this shareholder derivative action, plaintiff seeks to recover damages and other relief on behalf of PICO against defendants for their breaches of fiduciary duties of candor, good faith, and loyalty, and for unjust enrichment. Absent this action, the majority will of the Company's stockholders shall be rendered meaningless, and the Company's rights against its wayward fiduciaries will not be exercised, to the further detriment of the Company.

JURISDICTION AND VENUE

- 15. This Court has jurisdiction pursuant to the California Constitution, Article IV, §10 and California Corporations Code §800. The amount in controversy, exclusive of interest and costs, exceeds the jurisdictional minimum of this Court.
- 16. A true and correct copy of this Complaint was delivered to PICO before its filing with the Court.
- 17. Venue is proper in this Court because PICO is a California corporation, which has a substantial presence in California and is headquartered in La Jolla, California. Moreover, each defendant has had extensive contacts with California as a director and/or officer of PICO or otherwise, which makes the exercise of personal jurisdiction over them proper.

THE PARTIES

- 18. Plaintiff George Assad ("Plaintiff") is a shareholder of PICO and has been continuously throughout the Relevant Period.
- Nominal party PICO is a California corporation with its executives offices located at
 7979 Ivanhoe Avenue, Suite 300, La Jolla, California 92037. According to its public filings, the

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Company "together with its subsidiaries, engages in the water resource and water storage, real estate, Defendant Hart has served as the Company's President and CEO since 1996. In addition, defendant Hart has served as a director of the Company since 1996. Defendant Ronald Langley ("Langley") has served as a director of the Company since Defendant Robert G. Deuster ("Deuster") has served as a director of the Company since February 2011. In addition, defendant Deuster has served as a member of the Compensation Defendant Richard D. Ruppert ("Ruppert") has served as a director of the Company since 1996. In addition, defendant Ruppert has served as a member of the Compensation Committee Defendant Julie H. Sullivan ("Sullivan") has served as a director of the Company since Desendant Kristina M. Leslie ("Leslie") has served as a director of the Company since 2009. In addition, defendant Leslie has served as a member of the Compensation Committee during the Defendant Carlos C. Campbell ("Campbell") has served as a director of the Company since 1998. In addition, defendant Campbell has served as a member of the Compensation Committee Defendant Kenneth J. Slepicka ("Slepicka") has served as a director of the Company Collectively, defendants Hart, Langley, Deuster, Ruppert, Sullivan, Leslie, Campbell, Collectively, defendants Campbell, Leslie, Ruppert, and Deuster shall be collectively referred to herein as "Compensation Committee Defendants." The true names and capacities of defendants sued herein under California Code of Civil 30. Procedure Section 474 as Does I through 25, inclusive, are presently not known to plaintiff, who

 therefore sues these defendants by fictitious names. Plaintiff will seek to amend this Complaint and include these Doe defendants' true names and capacities when they are ascertained. Each of the fictitiously named defendants is responsible in some manner for the conduct alleged herein and for the injuries suffered by PICO.

THE DUTIES OF PICO'S DIRECTORS AND OFFICERS

- 31. As directors and officers of PICO, the Defendants owed PICO and its shareholders an unremitting duty of loyalty that requires directors and officers to put the best interests of PICO's shareholders ahead of their own personal interests and the interests of PICO's corporate managers. Directors who fail to act in the shareholders' best interests breach their fiduciary duty of loyalty and may be held liable for damages. A claim for a breach of the duty of loyalty is, as a matter of law, non-exculpable.
- 32. Because of their executive and directorial positions with PICO, Defendants knew or should have known that by increasing 2010 executive compensation while PICO's share price lagged the Dow by 14% and while key financial metrics were down, they were breaching their fiduciary duties of candor, good faith, loyalty and reasonableness owed to PICO, as well as unjustly enriching certain of the Company's senior officers. Defendants also knew or should have known that by unanimously recommending shareholder approval of the 2010 executive compensation in the Proxy they were breaching their fiduciary duty of candor and violating the Board's purported pay-for-performance executive compensation policy. There is doubt that those decisions were presumptively protected business judgments, and that the Board acted loyally in making these business judgments.
- 33. Because of their executive and directorial positions with PICO, the Defendants also knew or should have known that the Proxy's (and other filings) repeated statements that the Board only pays for performance were false and misleading. By causing such statements to be made, the Defendants were breaching their fiduciary duties of loyalty, good faith, candor and independence owed to PICO and its shareholders and these actions do not qualify for protection under the business judgment rule. The 2010 executive compensation increases were inconsistent with the Board's stated pay for performance policy and the repeated statements to the contrary were designed to and did

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conceal the fact the Board was overpaying the Company's executive officers via compensation plans premised on an filusory pay-for-performance policy.

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34. At times relevant hereto, Defendants were the agents of each of the other Defendants and were at all times acting within the course and scope of such agency.

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Committee Defendants were specifically obligated, inter alia, to:

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- (a) Evaluate the performance of the CEO and other elected officers in light of the approved performance goals and objectives;
- (b) Set the compensation of the CEO and other elected officers based upon the evaluation of the performance of the CEO and the other elected officers, respectively; and
- (c) Make recommendations to the Board with respect to new cash-based incentive compensation plans and equity-based compensation plans.

SUBSTANTIVE ALLEGATIONS

- 36. According to its public filings, PICO "together with its subsidiaries, engages in the water resource and water storage, real estate, insurance, and agribusiness businesses."
- Throughout the Relevant Period, the Board (and particularly, the Compensation Committee) overcompensated PICO's senior executives and, most notably, its CEO, defendant Hart, irrespective of the Company's actual performance and the performance of its stock, despite the Board's stated pay for performance policy, which purportedly hinged upon delivering a "superior return" to shareholders and aligning shareholder and executive interests. The Board is directly responsible for the disconnect between management and stockholder interests. For instance, in 2010, PICO's share price declined by over 4% and lagged the Dow by almost 14% and Defendants were forced to report negative net income, substantially diminished free cash flow per share, and other decreased financial metrics. Despite this, in 2010 executive compensation at PICO increased by an astounding 488% for Hart.
- 38. As detailed herein, in light of, inter alia, the Board's repeated "pay-for-performance" statements (including those in the Proxy), and the precipitous drop in the Company's share price and other key financial metrics delivered to stockholders by this current management team (led by Hart), there is reason to doubt that: (a) the Board complied with its fiduciary duties; and/or (b) the Board's

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2010 compensation decisions were protected business judgments. Plaintiff alleges that the Board's 2010 compensation decisions constituted a breach of their fiduciary duties of candor, good faith and loyalty, as well as causing Hart to be unjustly enriched.

The Board's Purported "Pay-For-Performance" Policy

- 39. Defendants have represented publicly that the Board's executive compensation practices are firmly rooted in a "pay-for-performance" policy. For instance, in the Proxy, the Board stated that the intent of its compensation policy was to align shareholder and executive interests. In particular, the Board stated that their policy was to "reward executive[s] for achieving a *superior return...*" for stockholders.
- 40. Thus, in theory (and by Defendants' own admissions), when PICO achieves a "superior return" for shareholders and aligns shareholder and executive interests, executive compensation should increase, and when PICO fails to meet this criteria, executive compensation should decrease. In practice, however, the Board has increased executive compensation dramatically even when PICO's share price and other key financial metrics decreased as they did during 2010.

2010 Executive Compensation

41. In 2010, in exchange for delivering a substantial diminution in shareholder value, PICO's CEO, defendant Hart, received nearly \$14.3 million in executive compensation, as detailed below:

Name	Salary and Bonus	Stock Awards	All Other Compensation	Total Compensation ^t
Hart	\$1,964,251	\$12,276,000	\$38,150	\$14.278.401

42. As demonstrated in the table below, this compensation substantially exceeds defendant Hart's compensation for 2009, which was a staggering 488% lower:

Name	Salary and Bonus	Stock Awards	All Other Compensation	Total Compensation
Hart	\$2.397,394	\$0	\$32,250	\$2,429,644

¹ Total Compensation includes the following: Salary, Bonus, Stock Awards, Option Awards, Non-Equity Incentive Plan Compensation, and All Other Compensation (as defined in the Proxy).

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SHAREHOLDER DERIVATIVE COMPLAINT FOR BREACH OF FIDUCIARY DUTY AND UNJUST ENRICHMENT

Exhibit A,Page 18

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 43. Despite the facts that a "superior return" to shareholders and aligning shareholder and executive interests were the purported bases for the Board's pay for performance policy, and that the Company's stock price fell by 4% in 2010 and lagged the Dow by 14% (and Defendants produced dreadful financial results), the Board nevertheless increased 2010 CEO compensation by approximately 488%.

A Majority of PICO's Sharebolders Reject the Board's Business Judgment

- 44. Fortunately for the Company's shareholders, on May 13, 2011, for the first time in the Company's history, a "say on pay" vote was conducted via the Proxy, whereby PICO shareholders were given the chance to voice their dissatisfaction with the Board's clear disregard for their interests, the Board's own prior statements regarding its pay for performance compensation policy, and the Board's apparent refusal to acknowledge the Company's dreadful performance in determining executive compensation for 2010. The Company's stockholders were finally afforded the opportunity to vote on whether, as the Board claimed, the interests of PICO's executive officers' interests were in fact aligned with those of long-term shareholders.
- 45. Prior to the Company's first say on pay vote, the Board published the Proxy, wherein it "recommended" to PICO shareholders that they should approve PICO's 2010 executive compensation, stating:

Our compensation philosophy centers around the principle of aligning pay and performance. The primary objectives of our compensation program are to pay for performance, recruit, retain and motivate the highest quality executive officers who are critical to our success, align the interests of our named executive officers and other employees with those of our shareholders and promote excellent corporate governance. The CD&A section of this proxy statement provides a more detailed discussion of our executive compensation program and compensation philosophy.

Shareholders will be asked at the Annual Meeting to approve the following resolution pursuant to this Proposal No. 2:

RESOLVED, that the shareholders of PICO Holdings, Inc. approve, on an advisory basis, the compensation of the Company's named executive officers, disclosed pursuant to Item 402 of Regulation S-K in the Company's definitive proxy statement for the 2011 Annual Meeting of Stockbolders.

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 The Board unanimously recommends a vote "FOR" approval of the foregoing resolution.

- In the Proxy, Defendants also explicitly stated that "our board of directors, including our Compensation Committee, values the opinions of our shareholders and, to the extent there is any significant vote against our named executive officers' compensation as disclosed in this proxy statement, we will consider our shareholders' concerns and evaluate what actions, if any, may be appropriate to address those concerns."
- 47. In July 2010, the Dodd-Frank Wall Street Reform and Consumer Protection Act (the "Dodd-Frank Act") was enacted to require certain public companies to submit executive compensation plans to a shareholder vote, widely known as a "say on pay" vote. See e.g. 15 U.S.C. Section 78n-1.² Congress intended Dodd-Frank's say-on-pay vote to function as a referendum on whether the executive compensation awarded was in the best interests of shareholders. See S. Rep. No. 111-176, at 133 (2010) ("shareowner votes on pay [were meant to] serve as a direct referendum on the decisions of the compensation committee and [] offer a more targeted way to signal shareowner discontent than withholding votes from committee members."). Indeed, according to a Senate Banking Report, the purpose of the Dodd-Frank Act's say-on-pay vote is to provide an efficient means for shareholders, as the owners of a corporation, to collectively express whether the corporation's executive compensation is in their best interests as shareholders. See S. Rep. No. 111-76, at 133.
- 48. In their relatively short history, negative "say on pay" votes on executive compensation have been extremely rare. For instance, between March 2010 and March 2011, out of 101 companies with say-on-pay voting, only two companies had negative votes rejecting the proposed pay: Jacobs Engineering Group, Inc. and Beazer Homes USA, Inc. See

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Title IX of the Dodd-Frank Act, known as the Investor Protection and Securities Reform Act of 2010, contains the "say-on-pay" provisions at Subtitle E (Accountability and Executive Compensation), Section 951, requiring, among other things, that "[n]ot less frequently than once every 3 years, a proxy or consent or authorization for an annual or other meeting of the shareholders for which the proxy solicitation rules of the Commission require compensation disclosure shall include a separate resolution subject to shareholder vote to approve the compensation of executives..."

www.pionline.com/article/20110315/DAILYREG/110319948.³ Accordingly, during the first year of "say on pay" votes under the Dodd-Frank Act, voting shareholders overwhelmingly endorsed companies' pay programs, providing 91.2% support on average. *See* June 28, 2011 article entitled "U.S. Proxy Season Review: 'Say on Pay' Votes' available at http://blog.riskmetrics.com (the "June 28 Risk Metrics Article").

49. This support exceeded the 89.2% average approval in 2010, when "say on pay" votes were mandated only at U.S. government-supported financial firms. For 2011, as of June 28, 2011, sharcholders had rejected compensation proposals in say on pay votes at only 37 companies, or just 1.7% of the more than 2,200 companies in the Russell 3000 index that have reported vote results. The June 28 Risk Metrics Article also stated:

So far this season, S&P 500 companies have averaged 88.6 percent support, which is slightly less than the 91.8 percent approval for issuers in the Russell 3000 index, according to ISS data as of June 14. At the sector level, large-cap industrial companies had the lowest average support of 87.1 percent, while large consumer retail firms received the highest approval at 90.7 percent. Large financial firms, which traditionally have received more scrutiny over pay, had the second-highest approval average of 89.7 percent. Within the Russell 3000 index, the energy sector received the lowest level of average support (88.8 percent), while consumer retail firms again received the highest average approval (92.8 percent).

- 50. Thus, shareholders have almost uniformly supported companies' pay programs, and they have done so by overwhelming margins. Indeed, of the 1,873 companies that had reported voting results as of May 27, 2011, more than two-thirds of those companies received 90% support or more from their voting shareholders.
- 51. PICO's shareholders, however, have notably expressed their disapproval of the Board's compensation decisions. On May 13, 2011, a majority of PICO's voting shareholders resoundingly rejected the Board's business judgment and its 2010 executive compensation decision.

In the prior year's proxy season (the 2010 proxy season), over 600 companies held say-on-pay votes, and only three of those companies failed to obtain shareholder approval: KeyCorp, Motorola, Inc., and Occidental Petroleum Corp. See http://josephandcohen.com/2010/06/joseph-law-newsbrief-%e2%80%9csay-on-pay%e2%80%9d-lessons-from-keycorp%e2%80%99s-2010-%e2%80%9cno-on-pay%e2%80%9d-vote/.

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- 52. As the Defendants subsequently reported in a Form 8-K filed with the SEC on May 19, 2011, the say-on-pay vote by PICO stockholders resulted in 11,782,217 votes against the 2010 executive compensation recommended by the Board, 7,508,152 votes in favor of the Board's recommendation, and 33,943 abstentions. Notably, the vote was not even close the Board's recommendation was rejected by 61% of PICO's voting stockholders, even though there was no "formal," organized institutional opposition to the Board's recommendation.
- 53. The Board's claims that it purportedly "values the opinions of our shareholders" have, through their own inaction and silence, been exposed as mere lip-service. Indeed, it has been over three months since the Board received the negative vote regarding executive compensation and, upon information and belief, they have done nothing (including issuing any meaningful response whatsoever to PICO shareholders) regarding it. In fact, the Board has completely ignored the negative vote, acting as if it never happened.
- 54. The directors on the Board breached their fiduciary duties by materially increasing 2010 executive compensation in the wake of substantial diminution in shareholder value after claiming to adhere to a strict pay-for-performance policy, which purportedly hinged upon delivering a "superior return" to shareholders and aligning shareholder and executive interests. The inference that the Board breached its fiduciary duties is supported by the facts that: (a) a majority of the Company's stockholders voted that 2010 executive compensation was not in their best interests; and (b) the Board has yet to respond to the majority will of its stockholders (nor has it indicated it will) in any way even though the negative vote occurred over three months ago. By falsely representing that the Company's executives would receive additional compensation only if a "superior return" is delivered to PICO stockholders under a "pay for performance" policy, the Board also breached its fiduciary duties by issuing a series of materially misleading statements.
- 55. Thus, there is reason to doubt that the Board's actions and public representations were taken or made loyally, and/or in good faith, and/or are entitled to the presumptive protections of the business judgment rule.

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DAMAGES TO PICO

- 56. PICO has been damaged by the Board's awards of unwarranted, outsized executive compensation. In 2010, the Company's share price declined by 4% and lagged the Dow by nearly 14%. Additionally, the Company posted negative net income and a decrease in free cash flow per share. Yet, incredibly, executive compensation for Company's CEO increased by 488%, in direct violation of the Board's purported "pay for performance" compensation policy.
- 57. When for the first time given the opportunity to offer their own independent judgment of the Company's executive compensation, a majority of PICO's voting shareholders firmly rejected the 2010 executive compensation (and rightfully so). Yet, even in the face of this visceral reaction by PICO's shareholders, the Board has not altered or amended the 2010 compensation, to the detriment of the Company and its stockholders. In fact, the Board has not even acknowledged the shareholders' significant rejection of 2010 compensation. By contrast, Hart has been unjustly enriched by his excessive 2010 compensation.
- 58. By this derivative action, Plaintiff seeks to recover damages and other relief for PICO against Defendants for their breaches of fiduciary duties of candor, good faith and loyalty, and for unjust enrichment. Absent this action, as the Board has already amply demonstrated, the majority will of the Company's stockholders shall be rendered meaningless and the Company's rights against its wayward fiduciaries will not be exercised to the further detriment of the Company:

DERIVATIVE AND DEMAND ALLEGATIONS

- 59. Plaintiff incorporates the above-referenced paragraphs as if fully set forth herein.
- 60. Plaintiff brings this action derivatively on behalf of PICO to redress injuries suffered, and yet to be suffered, by the Company as a direct and proximate result of Defendants' misconduct. Plaintiff is a current holder of PICO common stock and will adequately represent the interests of the Company in this litigation. Plaintiff has retained counsel experienced in litigating this type of action.
- The Board is currently comprised of the following directors: defendants Hart, Langley,
 Deuster, Ruppert, Sullivan, Leslie, Campbell, and Slepicka.
- 62. There is doubt that the Board's decision to increase 2010 executive compensation was a protected business judgment, which excuses demand. The Board claimed that its executive

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compensation practices aligned management/stockholder interests because it paid-for-performance and that the Company's executives would receive additional compensation only if a "superior return" was delivered to PICO stockholders. Based on these representations (among others), a majority of the Company's stockholders rejected the Board's 2010 executive compensation recommendation, and the Board has failed to respond to the negative vote. These undisputed facts raise doubt that the Board's 2010 compensation decision was a protected business judgment. Thus, demand is excused.

- 63. A majority of the Board is interested in a demand because there is substantial likelihood that they will be held liable for their conduct. The Board claimed that its executive compensation practices aligned management/stockholder interests because it paid-for-performance and that the Company's executives would receive additional compensation only if a "superior return" was delivered to PICO stockholders. Based on these representations (among others), a majority of the Company's stockholders rejected the Board's 2010 executive compensation recommendation, and the Board has failed to respond to the negative vote. These undisputed facts raise doubt that a majority of the Board complied with their fiduciary duties of loyalty and good faith. Thus, demand is excused.
- 64. There is doubt that the Board's decision to issue false and misleading statements regarding its purported "pay-for-performance" policy was a protected business judgment, which excuses demand. The Board claimed that its executive compensation practices aligned management/stockholder interests because it paid-for-performance and that the Company's executives would receive additional compensation only if a "superior return" was delivered to PICO stockholders. Despite this representation, even though the Company's stock price materially declined (as did other performance metrics), the Board still increased executive compensation, in direct contravention of their previously stated "pay-for-performance" policy. The Board's false and misleading statements raise doubt that they are entitled to the protections of the business judgment rule. Thus, demand is excused.
- 65. A majority of the Board is interested in a demand because there is substantial likelihood that they will be held liable for their conduct. The Board claimed that its executive compensation practices aligned management/stockholder interests because it paid-for-performance and that the Company's executives would receive additional compensation only if a "superior return" was delivered to PICO stockholders. Despite this representation, even though the Company's stock price materially

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declined (as did other performance metrics), the Board still increased executive compensation, in direct contravention of their previously stated "pay-for-performance" policy. Accordingly, the Board's false and misleading statements raise doubt that the entire Board complied with their fiduciary duties of loyalty and good faith. Because the entire Board faces a substantial likelihood of liability in connection with the issuance of false and misleading statements, demand is excused.

- 66. A pre-suit demand is excused because the entire Board recommended publicly that PICO's shareholders unanimously approve PICO's 2010 executive compensation, including a material pay increase for PICO's CEO. On May 13, 2011, a majority (61%) of PICO's voting shareholders rejected the Board's recommendation. Yet, the Board has not altered or otherwise amended the 2010 executive compensation, nor indicated that it has any intention of doing so. By first recommending that the Company's stockholders approve the excessive 2010 executive compensation, and then failing to take any action whatsoever in the face of the adverse stockholder vote, the Board has openly demonstrated its hostility to this action and that a pre-suit demand upon it to take such action is a useless and futile act. Accordingly, demand is excused.
- 67. There is doubt that the Board's decision to ignore the negative say on pay vote by PICO shareholders was a protected business judgment, which excuses demand. In particular, the members of the Board claimed that they "value[] the opinions of our shareholders." Despite this representation, even after PICO's shareholders issued a negative say on pay vote, the Board has done absolutely nothing, including issuing a response to shareholders. There is doubt that this decision was a protected business judgment. Thus, demand is excused.
- 68. A majority of the Board is interested in a demand because there is substantial likelihood that they will be held liable for their conduct. In particular, the Board claimed that they "value[] the opinions of our shareholders" Despite this representation, even after the Board received the negative say on pay vote, the Board has done absolutely nothing, including issuing a response to shareholders, which was a breach of their fiduciary duties. Accordingly, the entire Board faces a substantial likelihood of liability in connection with the issuance of these false and misleading statements. Thus, demand is excused.

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- 69. Pre-suit demand on defendant Hart is excused because his principal professional occupation is his employment as the President and CEO of PICO. In addition, Defendants have admitted in the Proxy that defendant Hart is not independent. Accordingly, Hart has received and continues to receive substantial monetary compensation and other valuable benefits (including the excessive compensation complained of herein). Thus, Hart lacks independence, rendering him incapable of impartially considering a demand to commence and vigorously prosecute this action.
- 70. Moreover, as alleged herein, Hart received excessive and unwarranted executive compensation in 2010, and, as a result, was the direct recipient of financial benefits from the misconduct challenged herein that were not shared with PICO stockholders. Thus, Hart is directly interested in a demand, and accordingly, pre-suit demand upon Hart is excused.
- result of their conduct on the Compensation Committee. Pursuant to the Company's Compensation Committee Charter, directors on the Compensation Committee are responsible for, *inter alia*, setting executive compensation pursuant to the Board's "pay for performance" policy and reviewing among other things, the Company's performance in relation to that policy. Defendants Campbell, Leslie, Ruppert, and Deuster breached their fiduciary duties of due care, loyalty, and good faith, because the Compensation Committee, *inter alia*, awarded the above-discussed increased 2010 executive compensation, which was wholly divorced from the Company's financial performance. Further, despite claiming in the Proxy that the Compensation Committee "values the opinions of [] shareholders," defendants Campbell, Leslie, Ruppert, and Deuster have done nothing to rectify their above failures, despite the sound rejection of the Company's 2010 compensation by 61% of its stockholders. Therefore, defendants Campbell, Leslie, Ruppert, and Deuster (if not the entire Board) each face a substantial likelihood of liability for their breach of fiduciary duties and any demand upon them is futile.
- 72. A pre-suit demand is further excused because a majority of the Board either was at fault for the misconduct described herein and/or is liable for the misconduct described herein. As such, the Board members are disabled as a matter of law from objectively considering any pre-suit demand, rendering demand futile and excused.

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FIRST CAUSE OF ACTIONF

Against Defendants for Breach of Fiduciary Duty in Connection for the Issuance of False and Misleading Statements

Plaintiff incorporates the above-referenced paragraphs as if fully set forth berein.

74. Each of the Defendants was a director and/or officer of PICO and as such owed to PICO the highest duty known to the law. Each of the Defendants agreed to and did participate in and/or aided and abetted one another in a deliberate course of action designed to divert corporate assets in breach of the fiduciary duties these Defendants owed to PICO.

75. As demonstrated by the allegations above, the Defendants breached their fiduciary duties of loyalty, good faith, candor and independence owed to PiCO and its shareholders, and failed to disclose material information and/or made material misrepresentations to shareholders regarding PICO's 2010 executive compensation scheme.

76. The Defendants have violated fiduciary duties of care, loyalty, good faith, candor and independence owed to PICO and its shareholders, have engaged in unlawful self-dealing and have acted to put their personal interests and/or their colleagues' interests ahead of the interests of PICO and its shareholders. As directors and/or officers of PICO, the Defendants participated in the wrongful acts alleged herein. They thereby breached their fiduciary duties to PICO's shareholders.

77. As corporate fiduciaries, the Defendants owed PICO and its shareholders a duty of candor and full and accurate disclosure. As a result of the conduct complained of, the Defendants made, or aided and abetted the making of, numerous misrepresentations to and/or concealed material facts from PICO's shareholders despite their duties to, *inter alia*; disclose the true facts regarding PICO. Thus they have violated their duty of candor.

78. In committing the wrongful acts particularized herein, the Defendants have pursued or joined in the pursuit of a common course of conduct, and have acted in concert with one another in furtherance of their common plan or design.

79. At all relevant times, the Defendants collectively and individually initiated a course of conduct which was designed to and did: (i) conceal the fact that the Company was overpaying its directors, officers and employees via compensation plans premised on an illusory "pay for

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SHAREHOLDER DERIVATIVE COMPLAINT FOR BREACH OF FIDUCIARY DUTY AND UNJUST ENRICHMENT

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performance" executive compensation scheme; and (ii) maintain their directorial and executive positions at PICO and the profits, power and prestige which they enjoyed as a result of these positions.

- 80. In particular, in the Proxy (and other filings), the Board represented that the intent of the Board's compensation policy is to "reward executive[s] for achieving a *superior return...*" for stockholders and to align stockholder and executive interests. Despite this (and other) representations, when the Company's stock value (and other key financial metrics) decreased, the Board still increased executive compensation. Accordingly, it is clear that the Board's repeated statements that it pays for performance were false and misleading.
- 81. The Defendants' misconduct was not due to an honest error of judgment, but rather their bad faith and was done knowingly, willfully, intentionally or recklessly.
- 82. By reason of the foregoing acts, practices and course of conduct, the Defendants have failed to exercise good faith and instead have acted knowingly or in reckless disregard of their fiduciary obligations toward PICO and its public shareholders, harming PICO.

SECOND CAUSE OF ACTION

Against Defendants for Breach of Fiduciary Duty in Connection with the Board's Compensation Practices

- 83. Plaintiff incorporates the above-referenced paragraphs as if fully set forth herein.
- 84. Each of the Defendants was a director and/or officer of PICO and as such owed to PICO the highest duty known to the law. Each of the Defendants agreed to and did participate in and/or aided and abetted one another in a deliberate course of action designed to divert corporate assets in breach of the fiduciary duties these Defendants owed to PICO.
- 85. As demonstrated by the allegations above, the Defendants breached their fiduciary duties of loyalty, good faith, candor and independence owed to PICO and its shareholders by failing to adhere to the Company's purported pay-for-performance policy. In particular, in the Proxy (and other filings), the Board represented that the intent of the Board's compensation policy is to "reward executive[s] for achieving a superior return..." for stockholders and to align shareholder and executive interests. Despite this (and other) representations, when the Company's stock value (and other key financial metrics) decreased, the Board still increased executive compensation. This increase in executive

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compensation in direct contravention of the Board's stated pay for performance policy was a breach of the Board's fiduciary duties.

- 86. The Defendants have violated fiduciary duties of care, loyalty, good faith, candor and independence owed to PICO and its shareholders, have engaged in unlawful self-dealing, and have acted to put their personal interests and/or their colleagues' interests ahead of the interests of PICO and its shareholders. As directors and/or officers of PICO, the Defendants participated in the wrongful acts alleged herein. They thereby breached their fiduciary duties to PICO's shareholders.
- 87. In committing the wrongful acts particularized herein, the Defendants have pursued or joined in the pursuit of a common course of conduct, and have acted in concert with one another in furtherance of their common plan or design.
- 88. The Defendants' misconduct was not due to an honest error of judgment, but rather their bad faith and was done knowingly, willfully, intentionally or recklessly.
- 89. By reason of the foregoing acts, practices and course of conduct, the Defendants have failed to exercise good faith and instead have acted knowingly or in reckless disregard of their fiduciary obligations toward PICO and its public shareholders, harming PICO.

THIRD CAUSE OF ACTION

Against the Defendants for Breach of Fiduciary Duty in Connection with the Failure to Respond to the Negative Say on Pay Vote

- 90. Plaintiff incorporates the above-referenced paragraphs as if fully set forth herein.
- 91. Each of the Defendants was a director and/or officer of PICO and as such owed to PICO the highest duty known to the law. Each of the Defendants agreed to and did participate in and/or aided and abetted one another in a deliberate course of action designed to divert corporate assets in breach of the fiduciary duties these Defendants owed to PICO.
- 92. As demonstrated by the allegations above, the Defendants breached their fiduciary duties of loyalty, good faith, candor and independence owed to PICO and its shareholders by failing to amend or alter 2010 executive compensation (or even issue a response) in connection with the negative say on pay vote. In particular, despite having their executive compensation program rejected by 61% of voting shareholders, the Board has done nothing in response, in direct violations of their fiduciary duties.

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furtherance of their common plan or design.

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ı	93. The Defendants have violated fiduciary duties of care, loyalty, good faith, candor and
2	independence owed to PICO and its shareholders, have engaged in unlawful self-dealing and have acted
ا ا	to put their personal interests and/or their colleagues1 interests ahead of the interests of PICO and its
۱	shareholders. As directors and/or officers of PICO, the Defendants participated in the wrongful acts
;	alleged herein. They thereby breached their fiduciary duties to PICO's shareholders.
;	94. In committing the wrongful acts particularized herein, the Defendants have pursued or
	joined in the pursuit of a common course of conduct, and have acted in concert with one another in

- 95. The Defendants' misconduct was not due to an honest error of judgment, but rather their bad faith and was done knowingly, willfully, intentionally or recklessly.
- 96. By reason of the foregoing acts, practices and course of conduct, the Defendants have failed to exercise good faith and instead have acted knowingly or in reckless disregard of their fiduciary obligations toward PICO and its public shareholders, harming PICO.

FOURTH CAUSE OF ACTION

Against the Defendants for Unjust Enrichment

- 97. Plaintiff incorporates the above-referenced paragraphs as if fully set forth herein.
- 98. As a result of the conduct described above, the Defendants will be and have been unjustly enriched at the expense of PICO, in the form of unjustified salaries, benefits, stock option grants and other empluments of office.
- 99. All the payments and benefits provided to the Defendants based upon or related to Defendants' executive compensation scheme were unjustly awarded and at the expense of PICO, resulting in substantially unearned benefits.
- 100. The Defendants should be ordered to disgorge the gains which they have and/or will unjustly obtain and/or a constructive trust should be imposed for the benefit of the Company.

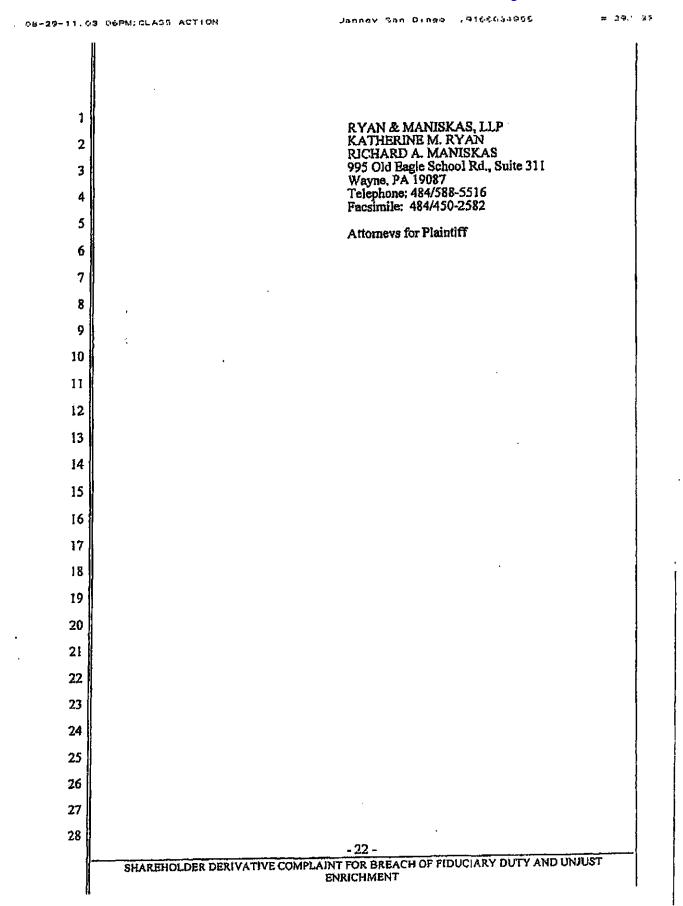
PRAYER FOR RELIEF

WHEREFORE, Plaintiff demands judgment as follows:

A. Against Defendants and in favor of PICO for the amount of damages sustained by the Company as a result of Defendants' violation of state law;

- 20 -

1	B. Extraordinary equitable and/or injunctive relief as necessa	ry or permitted by law, equity
2	2 and the statutory provisions sued hereunder, including disgorgement,	attachment, impoundment,
3	3 imposition of a constructive trust on or otherwise restricting the disposition	on/exercise of improvidently
4	4 awarded executive compensation based upon false financial reporti	ng and/or the proceeds of
5	5 Defendants' trading activities or their other assets so as to ensure that Plain	ntiff on behalf of PICO has an
6	6 effective remedy;	
7	7 C. Ordering the implementation and administration of inter	nal controls and systems at
8	8 PICO designed to prohibit and prevent excessive and/or unwarranted excess	itive compensation payments
9	9 to PICO's CEO and other senior executives;	
10	D. Awarding to Plaintiff the costs and disbursements of the	action, including reasonable
11	11 attorneys' fees, and accountants' and experts' fees, costs, and expenses;	and
12	12 E. Granting such other and further relief as the Court deems	just and proper.
13	13 JURY DEMAND	
14	14 101. Plaintiff demands a trial by jury.	
15	15 DATED: August 26, 2011 THE WEISER LAW FIR KATHLEEN A. HERKE	
16	1	/ / /
17	17 ather all	ela un
18	· ·	. HERKENHOFY
19	San Diego, CA 92130	-
20	Facsimile: 858/794-1450	
21	THE WEISER LAW FIR	M, P.C.
22	BRETT D. STECKER	·O
23	JOSEPH M. PROFY	
24	Wayne, PA 19087	
25	Facsimile: 610/225-2678	
26 27		
28	1	
40	-21 -	NAME AND ADDRESS OF
	SHAREHOLDER DERIVATIVE COMPLAINT FOR BREACH OF FIDUCIAL ENRICHMENT	KA DOLA WAD ONIOSI



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P. 001

FAX No.

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SUPERIOR COURT OF CALIFORNIA, COUNTY OF SAN DIEGO STREET ADDRESS: 000 Wood Smadoway MAKING ADDRESS: 330 West Broadway CITY AND ZIP CODE: SAN DINGS, CA 92101 . BRANCH NAME: Contral TELEPHONE NUMBER: (619) 460-7075 George Assed Derivatively on Behalf of Pico Holdings Inc. PLAINTIFF(8) / PETITIONER(5): DEFENDANT(S) / RESPONDENT(S): John R Hart et.al. GEORGE ASSAD DERIVATIVELY ON BEHALF OF PICO HOLDINGS INC VS. HART CASE NUMBER: NOTICE OF CASE ASSIGNMENT 37-2011-00096962-CU-BT-CTL

Judge: Richard E. L. Strauss

Department: C-75

COMPLAINT/PETITION FILED: 08/26/2011

CASES ASSIGNED TO THE PROBATE DIVISION ARE NOT REQUIRED TO COMPLY WITH THE CIVIL REQUIREMENTS LISTED BELOW

IT IS THE DUTY OF EACH PLAINTIFF (AND CROSS-COMPLAINANT) TO SERVE A COPY OF THIS NOTICE WITH THE COMPLAINT (AND CROSS-COMPLAINT), THE ALTERNATIVE DISPUTE RESOLUTION (ADR) INFORMATION FORM (SDSC FORM #CIV-730), A STIPULATION TO USE ALTERNATIVE DISPUTE RESOLUTION (ADR) (SDSC FORM #CIV-359) AND OTHER DOCUMENTS AS SET OUT IN SOSG LOCAL RULE 2.1.5.

ALL COUNSEL WILL BE EXPECTED TO BE FAMILIAR WITH SUPERIOR COURT RULES WHICH HAVE BEEN PUBLISHED AS DIVISION II, AND WILL BE STRICTLY ENFORCED.

- TIME STANDARDS: The following timeframes apply to general civil cases and must be adhered to unless you have requested and been granted an extension of time. General divil cases consist of all civil cases except: small claims proceedings, civil petitions, unlawful detainer proceedings, probate, guardianship, conservatorship, luvenile, and family law proceedings.
- COMPLAINTS: Complaints and all other documents listed in SDSC Local Rule 2.1.5 must be served on all named defendants, and a Certificate of Service (SDSC form #CIV-345) filed within 60 days of filing.
- DEFENDANT'S APPEARANCE: Defendant must generally appear within 30 days of service of the complaint. (Plaintiff may slipulate to no more than 15 day extension which must be in writing and filed with the Court.) (SDSC Local Rule 2.1.5)
- DEFAULT: If the defendant has not generally appeared and no extension has been granted, the plaintiff must request default within 45 days of the filling of the Certificate of Service. (SDSC Local Rule 2.1.7)
- CASE MANAGEMENT CONFERENCE: A Case Management Conference will be set within 150 days of filing the complaint.

ALTERNATIVE DISPUTE RESOLUTION (ADR): THE COURT ENCOURAGES YOU TO CONSIDER UTILIZING VARIOUS ALTERNATIVES TO TRIAL, INCLUDING MEDIATION AND ARBITRATION, PRIOR TO THE CASE MANAGEMENT CONFERENCE. PARTIES MAY FILE THE ATTACHED STIPULATION TO USE ALTERNATIVE DISPUTE RESOLUTION (SOSC FORM #CIV-359).

YOU MAY ALSO BE ORDERED TO PARTICIPATE IN ARBITRATION. IF THE CASE IS ORDERED TO ARBITRATION PURSUANT TO CODE CIV. PROC. 1411.11, THE COSTS OF ARBITRATION WILL BE PAID BY THE COURT PURSUANT TO CODE CIV. PROC. 1141.28.

FOR MORE INFORMATION, SEE THE ATTACHED ALTERNATIVE DISPUTE RESOLUTION (ADR) INFORMATION FORM (SDSC FORM #CIV-730)

SDSC CIV-721 (Rev. 11-05)

Paget 1



SUPERIOR COURT OF CALIFORNIA, COUNTY OF SAN DIEGO

ALTERNATIVE DISPUTE RESOLUTION (ADR) INFORMATION

CASE NUMBER: 37-2011-00086181-CU-BT-CTL

CASE TITLE: Nicolucci vs. Urban Outfitters Inc

<u>NOTICE</u>: All plaintiffs/cross-complainants in a general civil case are required to serve a copy of the following three forms on each defendant/cross-defendant, together with the complaint/cross-complaint:

- (1) this Alternative Dispute Resolution (ADR) Information form (SDSC form #CIV-730),
- (2) the Stipulation to Use Alternative Dispute Resolution (ADR) form (SDSC form #CIV-359), and
- (3) the Notice of Case Assignment form (SDSC form #CIV-721).

Most civil disputes are resolved without filing a lawsuit, and most civil lawsuits are resolved without a trial. The courts, community organizations, and private providers offer a variety of Alternative Dispute Resolution (ADR) processes to help people resolve disputes without a trial. The San Diego Superior Court expects that litigants will utilize some form of ADR as a mechanism for case settlement before trial, and it may be beneficial to do this early in the case.

Below is some information about the potential advantages and disadvantages of ADR, the most common types of ADR, and how to find a local ADR program or neutral. A form for agreeing to use ADR is attached (SDSC form #CIV-359).

Potential Advantages and Disadvantages of ADR

ADR may have a variety of advantages or disadvantages over a trial, depending on the type of ADR process used and the particular case:

Potential Advantages

- Saves time
- Saves money
- Gives parties more control over the dispute resolution process and outcome
- · Preserves or improves relationships

Potential Disadvantages

- May take more time and money if ADR does not resolve the dispute
- Procedures to learn about the other side's case (discovery), jury trial, appeal, and other court protections may be limited or unavailable

Most Common Types of ADR

You can read more information about these ADR processes and watch videos that demonstrate them on the court's ADR webpage at http://www.sdcourt.ca.gov/adr.

Mediation: A neutral person called a "mediator" helps the parties communicate in an effective and constructive manner so they can try to settle their dispute. The mediator does not decide the autcome, but helps the parties to do so. Mediation is usually confidential, and may be particularly useful when parties want or need to have an ongoing relationship, such as in disputes between family members, neighbors, co-workers, or business partners, or when parties want to discuss non-legal concerns or creative resolutions that could not be ordered at a trial.

Settlement Conference: A judge or another neutral person called a "settlement officer" helps the parties to understand the strengths and weaknesses of their case and to discuss settlement. The judge or settlement officer does not make a decision in the case but helps the parties to negotiate a settlement. Settlement conferences may be particularly helpful when the parties have very different ideas about the likely outcome of a trial and would like an experienced neutral to help guide them toward a resolution.

Arbitration: A neutral person called an "arbitrator" considers arguments and evidence presented by each side and then decides the outcome of the dispute. Arbitration is less formal than a trial, and the rules of svidence are usually relaxed. If the parties agree to binding arbitration, they waive their right to a trial and agree to accept the arbitrator's decision as final. With nonbinding arbitration, any party may reject the arbitrator's decision and request a trial. Arbitration may be appropriate when the parties want another person to decide the outcome of their dispute but would like to avoid the formality, time, and expense of a trial.

ALTERNATIVE DISPUTE RESOLUTION (ADR) INFORMATION

Page: 1

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Other ADR Processes: There are several other types of ADR which are not offered through the court but which may be obtained privately, including neutral evaluation, conditiation, fact finding, mini-trials, and summary jury trials. Sometimes parties will try a combination of ADR processes. The important thing is to try to find the type or types of ADR that are most likely to resolve your dispute. Be sure to learn about the rules of any ADR program and the qualifications of any neutral you are considering, and about their fees.

Local ADR Programs for Civil Cases

Mediation: The San Diego Superior Court maintains a Civil Mediation Panel of approved mediators who have met certain minimum qualifications and have agreed to charge \$150 per hour for each of the first two (2) hours of mediation and their regular hourly rate thereafter in court-referred mediations.

On-line mediator search and selection: Go to the court's ADR webpage at www.sdcourt.ca.gov/adr and click on the "Mediator Search" to review individual mediator profiles containing detailed information about each mediator including their dispute resolution training, relevant experience, ADR specialty, education and employment history, mediation style, and fees and to submit an on-line Mediator Selection Form (SDSC form #CIV-005). The Civil Mediation Panel List, the Available Mediator List, individual Mediator Profiles, and Mediator Selection Form (CIV-005) can also be printed from the court's ADR webpage and are available at the Mediation Program Office or Civil Business Office at each court location.

Settlement Conference: The judge may order your case to a mandatory settlement conference, or voluntary settlement conferences may be requested from the court if the parties certify that; (1) settlement negotiations between the parties have been pursued, demands and offers have been tendered in good faith, and resolution has failed; (2) a judicially supervised settlement conference presents a substantial opportunity for settlement; and (3) the case has developed to a point where all parties are legally and factually prepared to present the issues for settlement consideration and further discovery for settlement purposes is not required. Refer to SDSC Local Rule 2.2.1 for more information. To schedule a settlement conference, contact the department to which your case is assigned.

Arbitration: The San Diego Superior Court maintains a panel of approved judicial arbitrators who have practiced law for a minimum of five years and who have a certain amount of trial and/or arbitration experience. Refer to SDSC Local Rules <u>Division II. Chapter III</u> and Code Civ. Proc. <u>§ 1141.10 et seq</u> or contact the Arbitration Program Office at (519) 450-7300 for more information.

More information about court-connected ADR: Visit the court's ADR webpage at www.sdcourt.ca.gov/adr or contact the court's Mediation/Arbitration Office at (619) 450-7300.

Dispute Resolution Programs Act (DRPA) funded ADR Programs: The following community dispute resolution programs are funded under DRPA (Bus. and Prof. Code §§ 465 et seq.):

- . In Central, East, and South San Diego County, contact the National Conflict Resolution Center (NCRC) at
- www.ncrconline.com or (619) 238-2400.
- In North San Diego County, contact North County Lifeline, Inc. at www.nolifeline.org or (760) 726-4900.

Private ADR: To find a private ADR program or neutral, search the internet, your local telephone or business directory, or legal newspaper for dispute resolution, mediation, settlement, or arbitration services.

Legal Representation and Advice

To participate effectively in ADR, it is generally important to understand your legal rights and responsibilities and the likely outcomes if you went to trial. ADR neutrals are not allowed to represent or to give legal advice to the participants in the ADR process. If you do not already have an attorney, the California State Bar or your local County Bar Association can assist you in finding an attorney. Information about obtaining free and low cost legal assistance is also available on the California courts website at www.courtinfo.ca.gov/sell/help/lowcost.

ALTERNATIVE DISPUTE RESOLUTION (ADR) INFORMATION

Page 2

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	RIOR COURT OF CALIFORNIA, COUNTY OF SA	N DIEGO	FOR COUNT USE ONLY
	ADDRESS: 33() West Broadway		ļ
•	ADDRESS: 330 West Broadway		1
CITY, ST	ATE, & 22P CODE: San Diego, CA 92101-3827		
eranch	NAME: Central		
PLAIN	TIFF(S): Anne Nicolucci		
DEFE	IDANT(S): Urban Outfilliers Inc ct.al.		_
SHOR	THILE: NICOLUGGI VS. URBAN OUTFITTER	3 INC	
	STIPULATION TO USE AL DISPUTE RESOLUTION		CASE NUMBER: 37-2011-00086181-CU-BT-CTL
Judge:	Jodith F. Hayes	Departr	ment C-68
The pa	arties and their attomeys stipulate that the ma alive dispute resolution (ADR) process. Selec	atter is at issue and the claims in this clion of any of these options will not	action shall be submitted to the following delay any case management timelines.
	Mediation (court-connected)	Mon-binding private arbitration	n
	Mediation (privale)	Binding private arbitration	
	Voluntary settlement conference (private)	Mon-binding judicial emilitation	on (discovery until 15 days before trial)
	Neutral evaluation (private)	Non-binding judicial arbitration (discovery until 30 days before trial)	
П	Other (specify e.g., private mini-friel, private judg	s, e(c.);	
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it is als	o stipulated that the following shall serve as arbito	ator, mediator or other neutral: (Name)	
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	Ne neutral (for court Civil Mediation Program and a	sbitration only);	
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Alterna Date: Name (ite neutral (for court Civil Mediation Program and a of Plaintiff of Plaintiff's Attorney	rbitration only); Date: Name of Defe	ndani

No new parties may be added without leave of court.

IT IS SO ORDERED. Dated: 02/18/2011

JUDGE OF THE SUPERIOR COURT

5DSC CIV-359 (Rev 12-10)

STIPULATION TO USE OF ALTERNATIVE DISPUTE RESOLUTION

Page: 1

1	CERTIFICATE OF SERVICE
2	<u>Assad v. Hart, et al.</u> Case No
3	
4	I hereby certify that on September 30, 2011, I electronically transmitted the attached
5	document entitled NOTICE OF REMOVAL OF ACTION to the Clerk's Office using the
6	CM/ECF system for filing and mailed a true and correct copy of same on September 30, 2011 as
7	set forth below:
8	Kathleen A. Herkenhoff The Weiser Law Firm
9	12707 High Bluff Drive, Suite 200
10	San Diego, CA 92130 Tel: 858 794-1441
11	Fax: 858 794-1450
12	kah@weiserlawfirm.com
13	Katherine M. Ryan Richard A. Maniskas
14	RYAN & MANISKAS, LLP 995 Old Eagle School Rd., Suite 311
15	Wayne, PA 19087 Tel: 484 588-5516
16	Fax: 484 450-2582
17	kryan@rmclasslaw.com
18	Attorneys for Plaintiff George Assad
19	s/Robert W. Brownlie
20	ROBERT W. BROWNLIE
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DLA PIPER LLP (US)	WEST\224758243.1